# learning technologies

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Talent and learning

## The Great Reset: Why We Need to Rethink Organisational Learning

Nigel Paine, Author, Adviser, Podcaster and Presenter nigelpaine.com.ltd. and Learning Now TV

Thursday 30 November 2023 | 12pm to 1pm GMT

learning technologies POLL ONE

"We need an existential change in learning and development to be relevant for our organizations."

"As a master tactician and innovator off the field Allison's contribution on the field is often overlooked"

ORIGINAL

SAUCE

"Allison should be revered. The should have a statue to him at West Ham . . he laid the foundations for the success of the club - not by what he did on the field, but the knowledge he gave to other people." John Cartwright

In the 1950s.. Communities of Practice were alive and well The Barking Road Café Birthplace of the West Ham Academy

Thanks to Don Taylor for the photo of his local cafe

## Focus on the Conditions of Learning

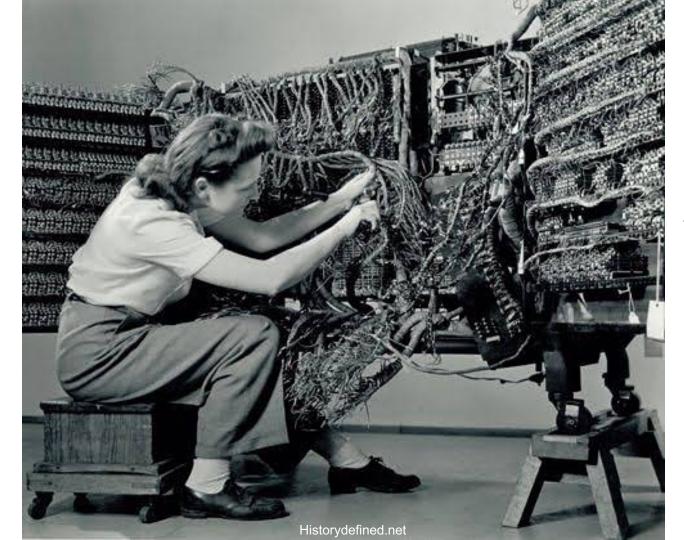
# No. 1 =TRUST



Pocket AI

Bonforsteeth.otma





#### This is not OD!

### Adam R. Kampff: Neuroscientist



The reason we have (art and imagination and ideas) is because we have found a way to build a group shared simulator and become a super intelligence.

From Best Medicine series 1 episode no 5 (BBC Radio 4)



Zone of Proximate Development

foroige

Kinners

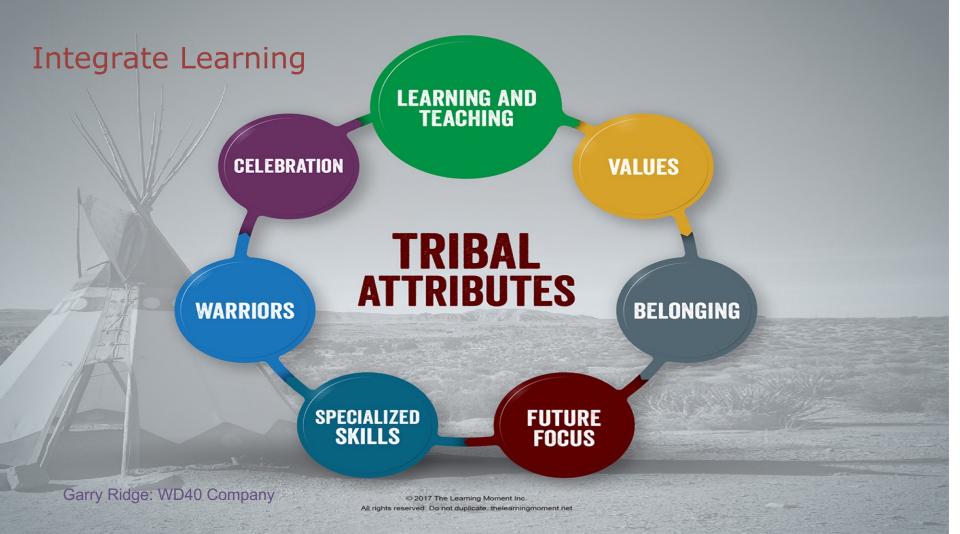
Cath Cronin Flickr

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### Connect the organization

Join up the islands

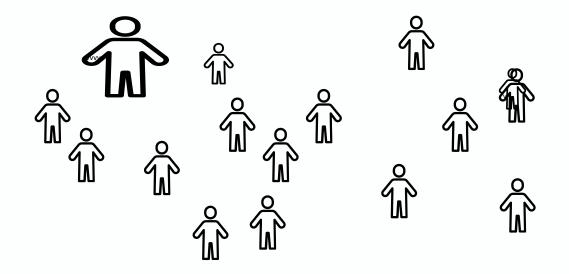
DALL-E



Discussion

### How do we connect the organization? And connect people?

In a Learning Organization: Learning Happens in the Space Between People



$$\mathcal{R}$$
 What matters are the connections,  $\mathcal{R}$ 

### Does that make sense?

#### Explore and experiment

Carve out spaces to explore and experiment with new ways of learning

## 13%

have embraced test and learn as an opportunity to build new L&D skill

#### Realise your own potential

21% strongly agree they cultivate their own attitude of continual improvement

Only one in five learning practitioners strongly agree they are prioritising the skills they need to help their organisation in the future

### L&D leaders - rise up!

Learning leaders are more optimistic than practitioners about career prospects and earning potential: it's time to use our influence to retain talent in the profession

52% believe that L&D offers good career prospects

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## Discussion

Who is Doing this? And What are you Doing?

## Changing ingrained ways of thinking involves challenges on both a **personal** and **organizational** level.

Peter Gustafson

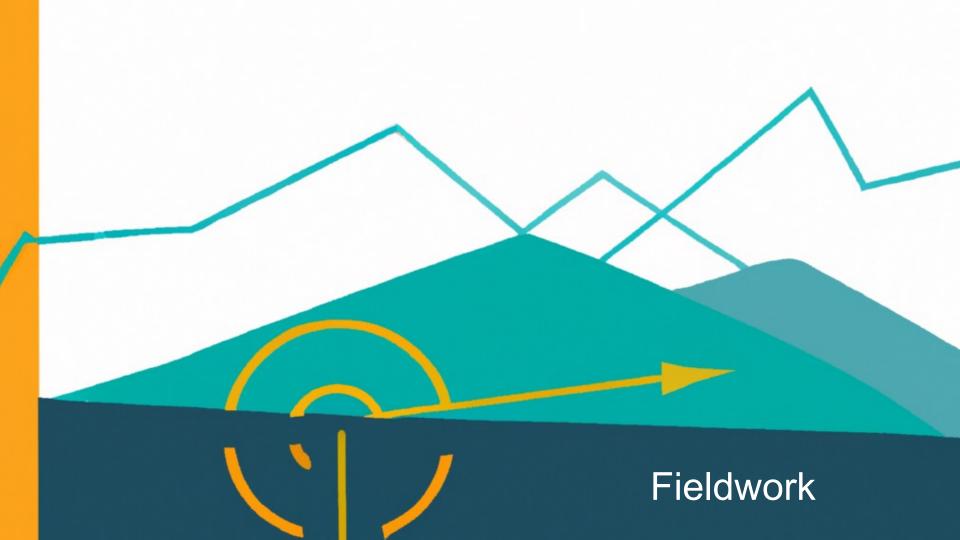
Att ändra invanda tankesätt innebär utmaningar på både det personliga och organisatoriska planet.

Peter Gustafson

## **McKinsey Author Talks July 23**

## "Scale your people not just your business"

Claire Hughes Johnson (Corporate Officer Stripe)



POLL

Which one is the biggest challenge:

Doing fieldwork Connecting the organization Building learning communities All three

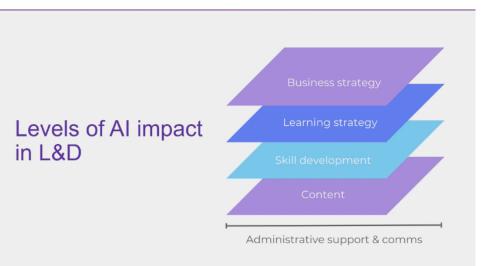
### Reframe Learning

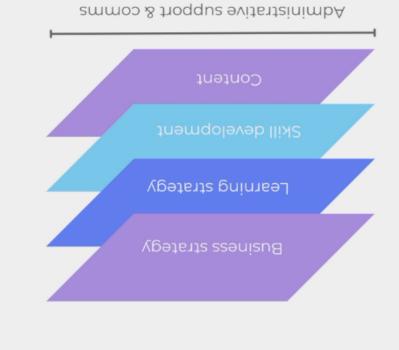
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### Mutual engagement around uncertainty

Etienne Wenger Communities of Practice

Egle Vinauskaite: https://donaldhtaylor.co.uk/research\_base/focus-on-ai-in-ld/





See yourself as a practitioner

Keep in touch with peers

Consciously improve your practice

Practice

## Spin Learning Round the Organization

Make community the default structure; empower people to make own decisions locally. Build a climate where knowledge is willingly shared not hoarded. Encourage people to ask for help; banish a blame culture and learn from mistakes rather than deflect or hide them.







Join leader and organizational learning expert Dr Nigel Paine to explore how global learning and performance can be reimagined to meet the challenges of our time.



#### nigelpaine.com

Three FREE webinars to explore the elements of organizational learning:

January March and April

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